

# Russian M&A Heats Up as Sanctions Pressure Cools Off

Dealmaking jumps 21%, but remains well below pre-Crimea levels.

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Russian companies were involved in \$63 billion of M&A last year. **Yekaterina Kuzmina / TASS**

Russian businesses were involved in more mergers and acquisitions (M&A) in 2019 than in any year since the introduction of sanctions, a new report from audit and consulting giant KPMG has found.

The total value of M&A involving Russian firms climbed by a fifth last year to \$63 billion, based on 670 individual deals across the Russian corporate world, the report said.

“Last year was the most successful in terms of investment activity since the introduction of sanctions,” said KPMG’s head of deal advisory Lydia Petrashova.

“There was an increase in the number of transactions, an increase in the average transaction

amount, as well as the volume of foreign investment, not only from the East — with which Russia has maintained the closest relations in the investment sphere in recent years — but also from Western countries.”

While the number of deals reached a record high in the sanctions era, the value of transactions was still below levels recorded in 2014 and 2016. Compared with 2013, the last full year before sanctions were introduced, annual M&A was down by 45%.

Around two-thirds of reported M&A activity was “internal” — involving only Russian companies and investors — with one-third coming from tie-ups and investments between Russian and foreign businesses.

Deals in the oil and gas sector led the mini-rebound, KPMG data showed, coming it at \$21.7 billion for the year, followed by the innovation and technology sphere which was involved in M&A worth \$7.5 billion.

The figures were pushed higher by a \$3 billion share buyback [scheme](#) launched by Lukoil, and two secret [auctions](#) of Gazprom shares for a total of more than \$5 billion. Other top deals involved Novatek’s [Arctic LNG 2](#) — which secured \$7.3 billion in three separate transactions from Chinese and Japanese investors — and tech transactions at telecoms providers Megafon and Tele2 as well as the high-profile tie-up [between](#) Sberbank and Mail.Ru for their food delivery and ride hailing joint venture.

KPMG predicts the pick-up will continue into 2020 — highlighting the construction, real estate and consumer industries as primed for potential dealmaking.

“The government’s economic priorities are [changing](#),” the report said.

“It is abandoning its strict financial policy and [switching](#) towards increasing spending in the social sphere, which in turn, should stimulate growth in domestic demand, consumption and investment.”

The consultants also noted the fading risk of new U.S. sanctions as a factor which could boost investment this year, but highlighted the potential Defending American Security from Kremlin Aggression Act ([DASKA](#)), which has not yet been passed by the U.S. Congress, as one area of uncertainty.

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